

UConn

UNIVERSITY OF CONNECTICUT

Budget Best Practices in Higher Ed

August 23, 2019

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Agenda

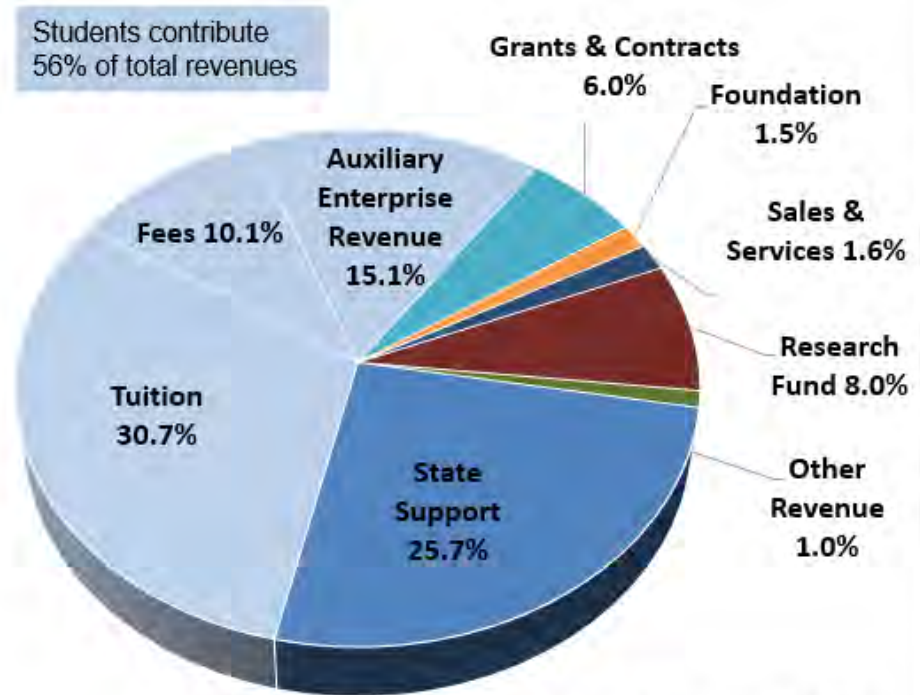
- FY 20 Revenue by Category & Historical Trends
- FY 20 Expenditures by Category
- FY 20 Budget
- President's Goals
- Best Practices

UConn Budget

FY20 Revenue by Category

The University relies more on tuition than any other revenue source at nearly **31%**, greater than state support at **26%**.

Revenues (\$M)	
State Block Grant	200.4
Fringe Benefits & Adjustments	171.1
Total State Support	\$ 371.5
Tuition	443.3
Fees	146.5
Grants & Contracts	86.1
Foundation/Endowment	21.7
Sales & Services	23.7
Auxiliary Enterprise Revenue	218.3
Other Revenue	14.9
Total Operating Fund	\$ 1326.0
Research Fund	118.0
Total Revenues	\$ 1444.0



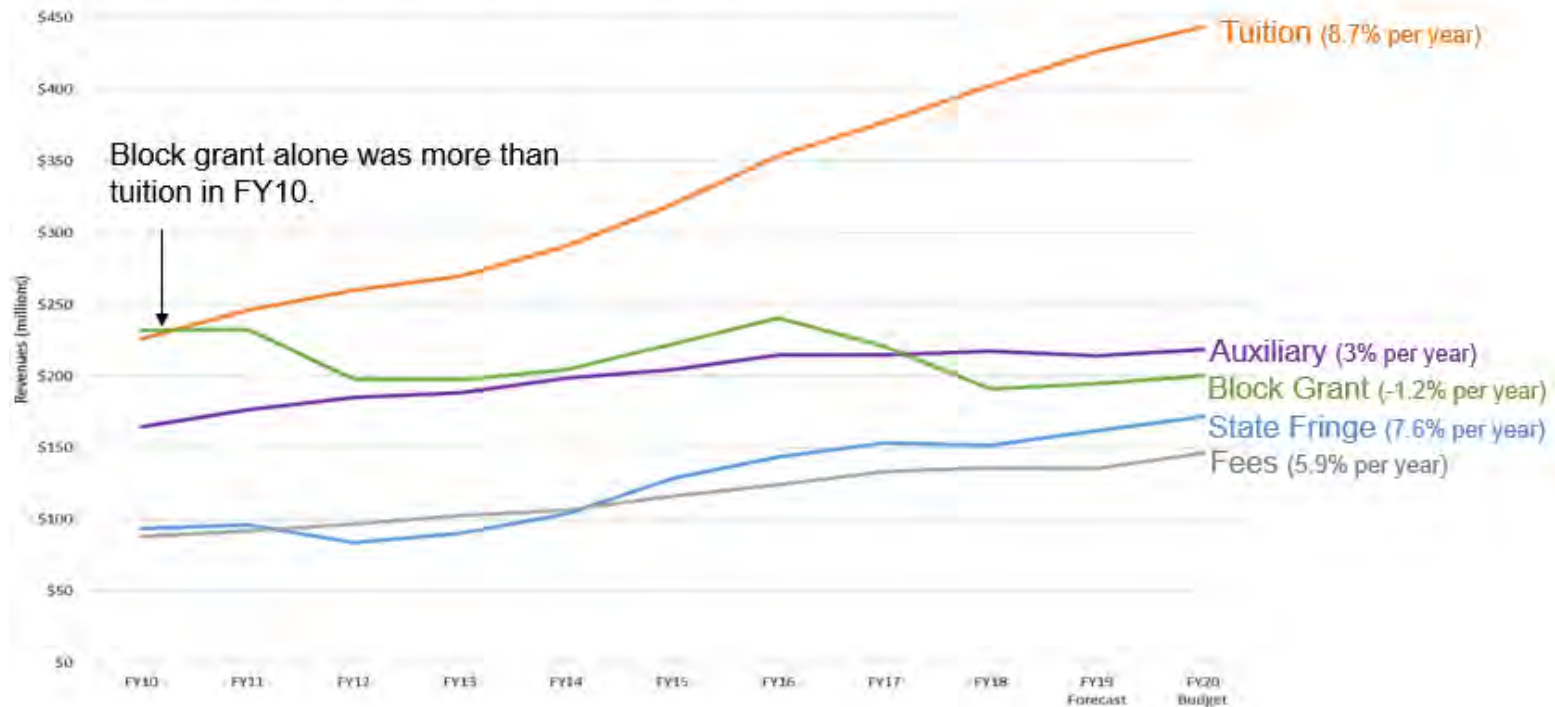
Note: Use of decimals may result in rounding differences.

State Block Grant represents FY20 Governor's budget

UConn Budget

Revenue Trend

As the State block grant has been declining, tuition has increased. Therefore, there is a dire need to increase other sources of revenue.



Note: Does not include grant, foundation and other sales and service revenue.

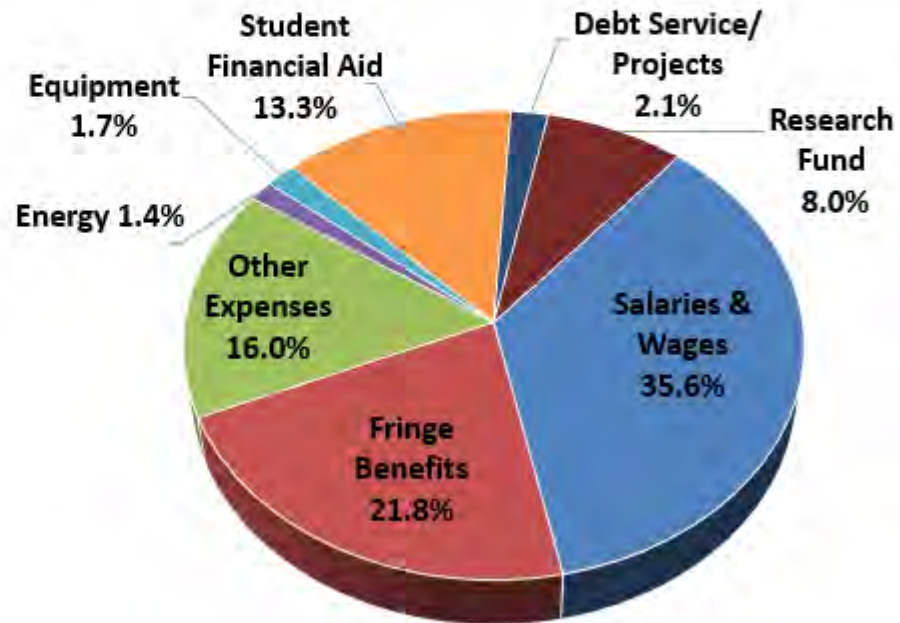
UConn Budget

FY20 Expense by Category

Salary and fringe benefit costs are growing at a significant pace and account for over 57% of the University's operating budget.

Expenditures (\$M)

Salaries & Wages	521.7
Fringe Benefits	318.7
Other Expenses	234.2
Energy	20.7
Equipment	25.5
Student Financial Aid	194.7
Debt Service	27.0
Capital Projects	4.2
Total Operating Fund	\$ 1346.5
Research Fund	117.1
Total Expenditures	\$ 1463.6



UConn FY20 Budget

Spending Plan for Fiscal Year 2020 (\$M)	
Revenues:	
State Block Grant	\$200.4
Fringe Benefits & Adjustments	\$171.1
Total State Support	\$371.5
Tuition	\$443.3
Fees	\$146.5
Grants & Contracts	\$86.1
Foundation/Endowment	\$21.7
Sales & Service Education	\$23.7
Auxiliary Enterprise Revenue	\$218.3
Other Revenue	\$14.9
Total Operating Funds	\$1326.0
Research Funds	\$118.0
Total Revenues	\$1444.0
Expenditures:	
Salaries & Wages	\$521.7
Fringe Benefits	\$318.7
Other Expenses	\$234.2
Energy	\$20.7
Equipment	\$25.5
Student Financial Aid	\$194.7
Debt Service/Projects	\$31.1
Total Operating Funds	\$1346.5
Research Funds	\$117.1
Total Expenditures	\$1463.6
Net Gain/(Loss)	-\$19.6
Lapses	\$19.6
Final Net Gain/(Loss)	\$0.0

President's Goals

- ✓ Focus on research and academic enterprises
- ✓ Ensure quality of the student experience
- ✓ Recruit highly talented faculty

These initiatives require investment.

Budget best practices help us achieve these goals.

Budget Best Practices

■ Resource Management

- Analyze the available resources - University supported (2L) funding, revenue generating programs, foundation and IDCs).
- Make decisions regarding improving revenue streams from:
 - Entrepreneurial activities
 - Research activity
 - Philanthropic funding

■ Performance Management

- Review the expenditure patterns. OIRE has great tools that measure productivity and analyze trends.
- Reallocate resources based on performance and productivity.
- Spinoff successful programs to partners with more resources.
 - External partners
 - Private entities

Your Unit's business office, the Provost's office, Office of Budget & Planning, CETL, Office of VPR and Foundation can provide you with additional guidance.

Budget Best Practices

Contact me with questions via email at
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